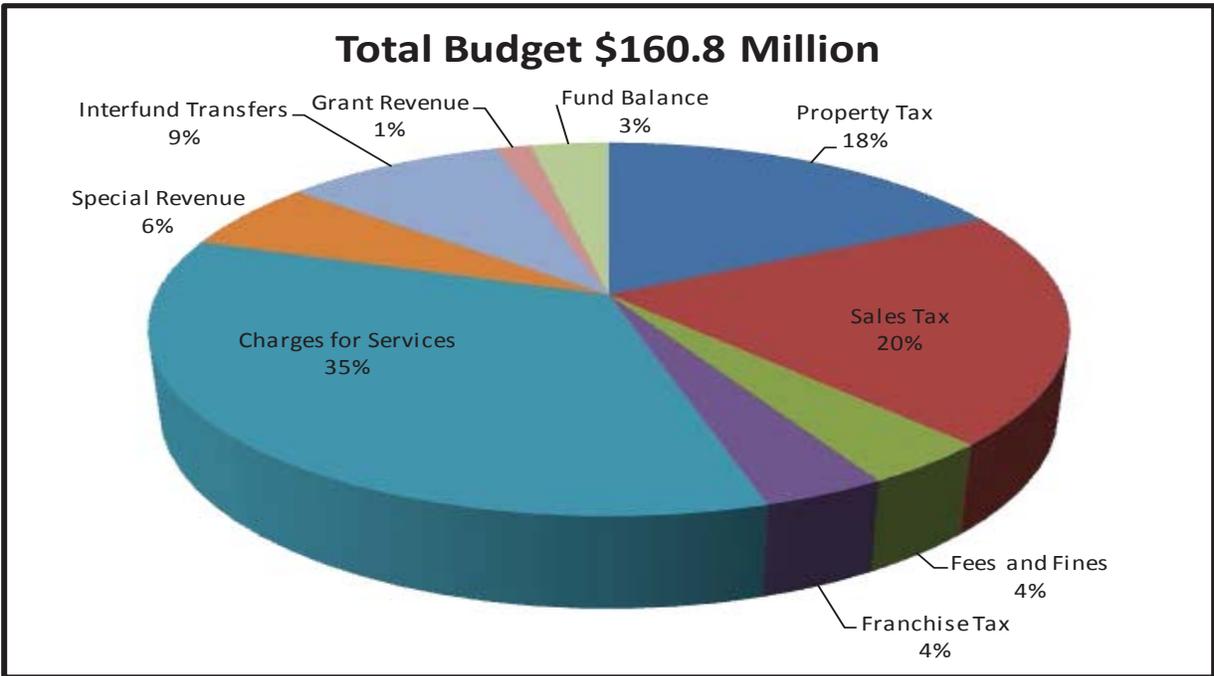
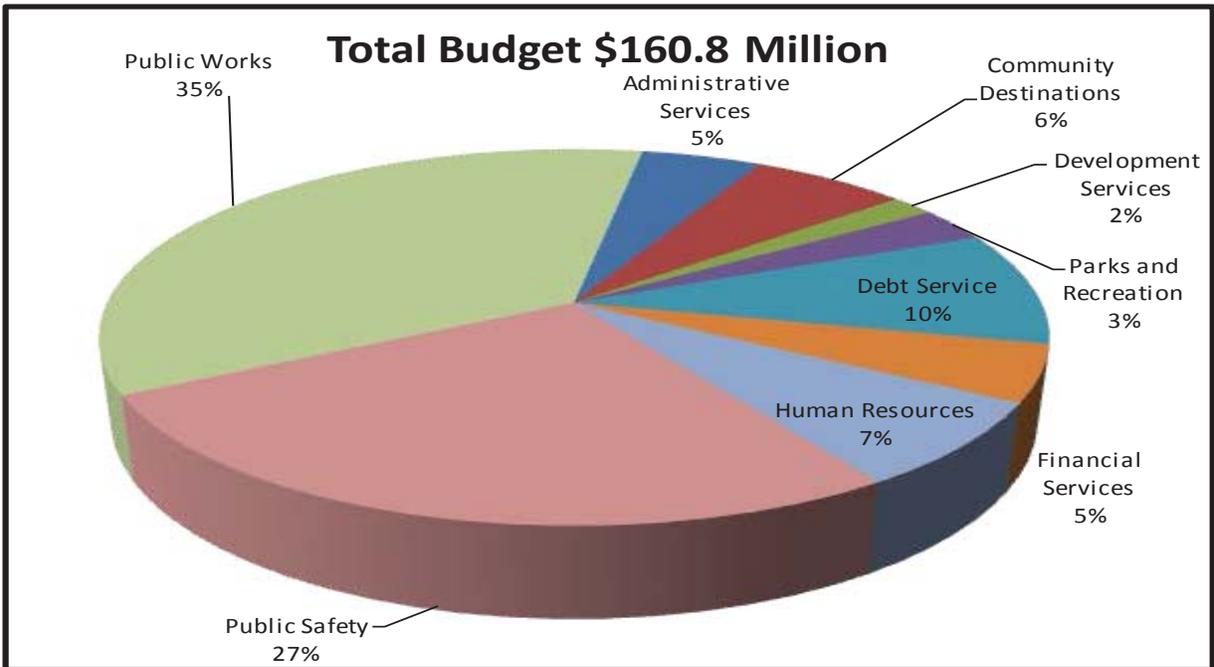


BUDGET SUMMARIES

Where the Money Comes From: All Fund Revenues



Where the Money Goes: All Fund Expenditures

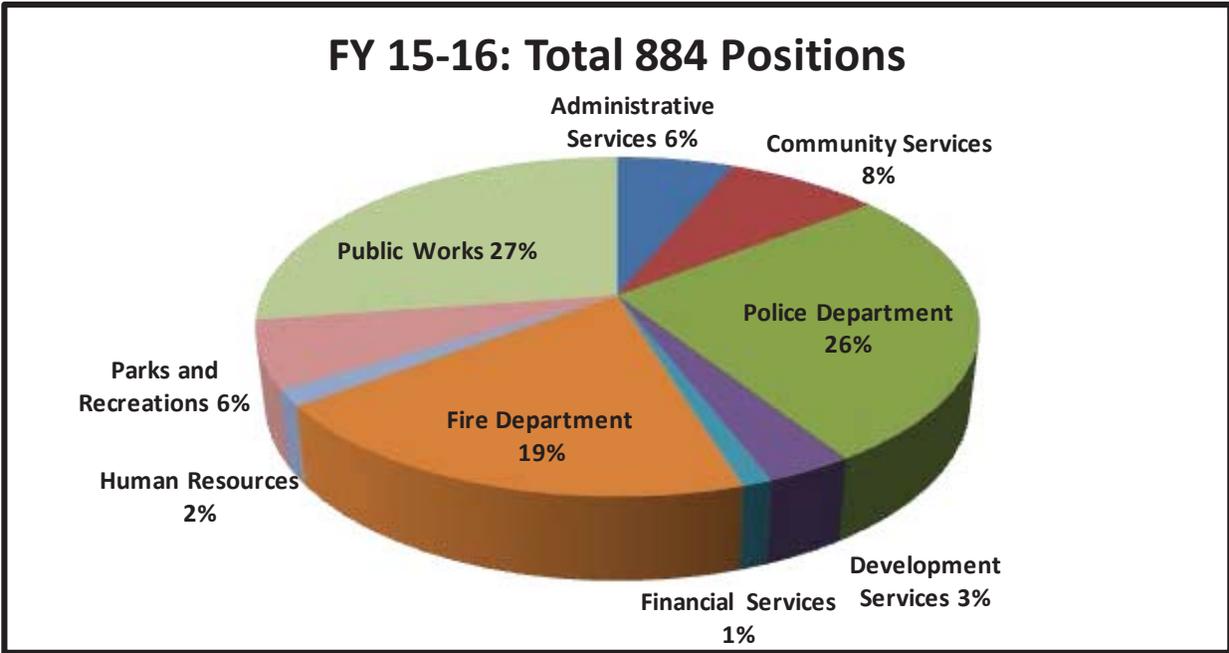
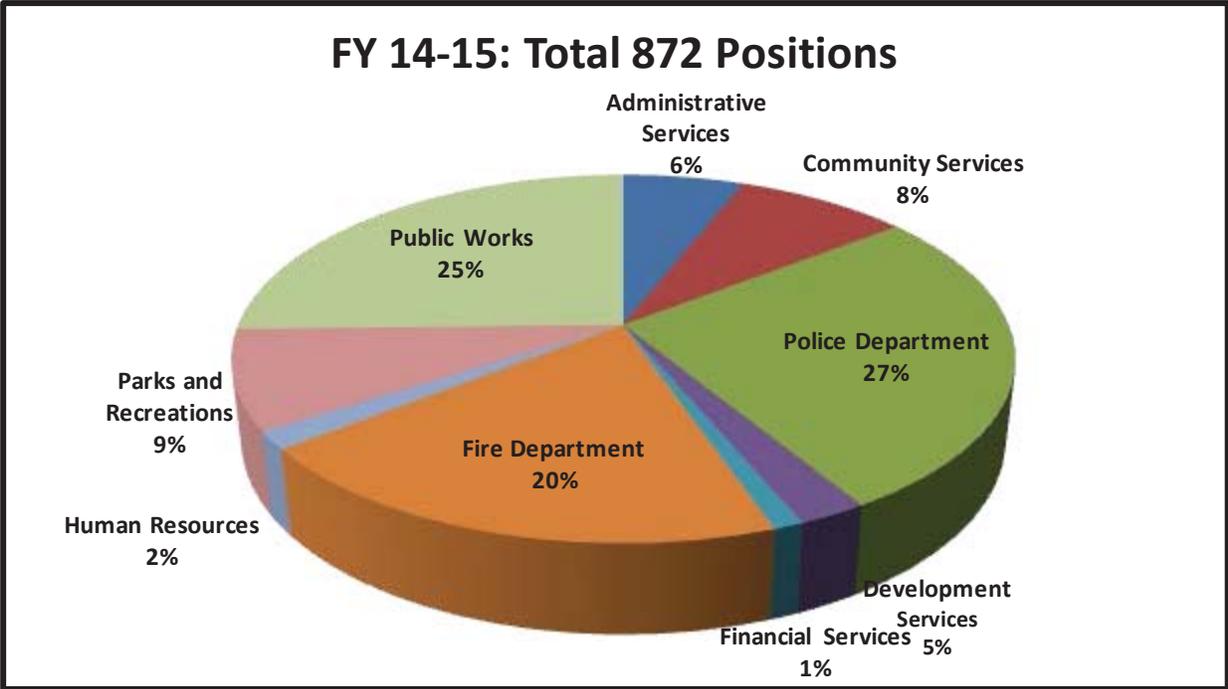


TOTAL BUDGET - SUMMARY

The chart below identifies total expenditure projections by service areas and revenue projections by funding source. Increases and decreases in individual areas are identified and explained in the individual fund summaries found later in this document. The City of Longview's adopted budget for FY 2015-16 is \$160,887,483, a decrease of 4.21% from the FY 2014-15 budget. The decrease in revenues is mostly due to a reduction in anticipated grant receipts in 2015-2016. The decrease in expenditures related to the corresponding decline in grant funding and to several special projects in the General Fund being completed in FY 2014-2015 which reduced the amount of fund balance disbursement. Another factor in the decreased expenditures was the revenue bond refunding which is discussed in the Debt Service section of this document.

| Funding Sources | Actual FY 13-14 | Budget FY 14-15 | Estimated FY 14-16 | Budget FY 15-16 | % Change Budget |
|-----------------------------|----------------------|----------------------|-----------------------|----------------------|--------------------|
| Property Tax | \$27,203,586 | \$27,761,955 | \$28,327,622 | \$28,244,074 | 1.74% |
| Sales Tax | 32,398,583 | 33,141,037 | 32,091,037 | 32,616,035 | -1.58% |
| Fees and Fines | 5,921,799 | 6,371,132 | 6,076,041 | 6,181,761 | -2.97% |
| Franchise Tax | 5,899,284 | 5,782,326 | 5,840,488 | 5,902,349 | 2.08% |
| Charges for Services | 52,123,039 | 55,258,891 | 53,197,222 | 55,737,371 | 0.87% |
| All Other/Special Revenue | 15,949,906 | 11,410,284 | 10,855,459 | 9,731,573 | -14.71% |
| Interfund Transfers | 15,518,227 | 15,657,260 | 15,668,881 | 14,894,973 | -4.87% |
| Grant Revenue | 2,147,981 | 3,086,428 | 2,618,447 | 2,325,584 | -24.65% |
| Fund Balance (Gain) or Loss | 4,918,978 | 9,485,887 | 8,247,340 | 5,253,763 | -44.61% |
| Total Revenue | \$162,081,383 | \$167,955,200 | \$162,922,537 | \$160,887,483 | -4.21% |
| Expenditures | Actual FY 13-14 | Budget FY 14-15 | Estimated FY 14-16 | Budget FY 15-16 | % Change Budget |
| Administrative Services | 6,763,020 | 10,181,791 | 9,075,517 | 7,882,531 | -22.58% |
| Community Services | 9,565,865 | 10,929,007 | 9,844,771 | 10,220,127 | -6.49% |
| Development Services | 2,016,107 | 2,369,928 | 2,240,337 | 2,838,102 | 19.75% |
| Parks and Recreation | 7,375,892 | 4,445,578 | 5,221,659 | 4,714,240 | 6.04% |
| Debt Service | 21,701,114 | 16,894,631 | 16,565,104 | 15,758,469 | -6.72% |
| Financial Services | 11,765,701 | 12,409,521 | 12,227,501 | 7,812,717 | -37.04% |
| Human Resources | 10,511,393 | 11,675,724 | 11,675,724 | 11,798,171 | 1.05% |
| Public Safety | 39,942,888 | 41,529,403 | 40,926,122 | 42,715,061 | 2.85% |
| Public Works | 52,439,403 | 57,519,617 | 55,145,802 | 57,148,065 | -0.65% |
| Total Expenditures | \$162,081,383 | \$167,955,200 | \$162,922,537 | \$160,887,483 | -4.21% |

**AUTHORIZED POSITIONS
BY SERVICE AREA**



AUTHORIZED POSITIONS

Summary of Position Changes for FY 2015-16 by Division

Administrative Services:

- **City Manager/City Council:** City reorganization Assistant to CM renamed Media & Tourism Manager and split with CVB.
- **Convention & Visitor's Bureau:** New Department currently 2.64 positions.
- **Information Technology:** Extra fund from Kilgore for 1 additional IT specialist position.
- **GIS:** Department moved to Administrative Services from Public Works.
- **Media Development:** Moved 1 position from CMO Multimedia Development Specialist.

Community Services:

- **Community Services Administration:** City reorganization New Department 4 positions from Parks
- **Environmental Health:** City reorganization
- **Animal Services:** New Department 1 new position for the current Manager.
- **Home Grants:** Removed 1 Caseworker position
- **Maude Cobb:** Added 1 Part Time Event Monitor position
- **Partners In Prevention:** Added .15 of Administrative Assistant from Partners In Prevention grants

Development Services:

- **Building Inspection:** Moved 1 code compliance from Environmental Health.
- **Development Services Admin:** City reorganization moved code compliance inspectors, environmental compliance inspectors, and 1 administrative assistant from Environmental Health. 3 permit clerks moved from Building Inspection.

Financial Services:

- **Finance:** Moved manager position from Utility Services to Finance. Labor allocation for Finance Manager split .25 from Utility Services and .75 from Finance.

Fire Department:

- **Fire Suppression:** Added 1 new position Fire Data Analyst.

Parks and Recreation:

- **Longview Recreation Association:** Moved 1 position to General Fund

- **Parks:** City Reorganization split Parks and Recreation department and added Facility Services, and Community Services Administration
- **Recreation:** City Reorganization new department 33 positions from Parks

Public Works:

- **Drainage:** Added 1 maintenance worker position
- **Fleet Services:** City Reorganization added .25 of the assistant director of public works position.
- **Facility Services:** City Reorganization new department 15.25 positions moved from Parks
- **Public Works Administration:** City Reorganization added .25 assistant director of public works.
- **Sanitation:** City Reorganization added .5 Fleet manager; removed .25 Assist Director. Added 4 additional equipment operators and 1 Maintenance worker for cart delivery.
- **Streets:** Moved 1 architect position to Facility Services
- **Water Distribution:** Public Works Reorganization removed 1 office Assistant position

AUTHORIZED POSITION CHARTS

| ADMINISTRATIVE SERVICES | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|--------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| City Manager/City Council | 8.03 | 8.03 | 9.03 | 6.86 | -1.17 |
| City Secretary | 3 | 3 | 3 | 3 | 0 |
| City Attorney | 5 | 5 | 5 | 5 | 0 |
| Municipal Court | 19 | 19 | 19 | 19 | 0 |
| Convention & Visitor's Bureau | 0 | 0 | 0 | 2.64 | 2.64 |
| Information Technology | 8 | 8 | 9 | 9 | 1 |
| GIS | 7 | 7 | 7 | 7 | 0 |
| Media Development | 2 | 2 | 2 | 3 | 1 |
| Total | 52 | 52 | 54.03 | 55.50 | 3.47 |

| COMMUNITY SERVICES | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|-----------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Community Services Administration | 0 | 0 | 4 | 4 | 4 |
| CDBG | 2.3 | 2.3 | 2.0 | 2.0 | -0.3 |
| Environmental Health | 18.0 | 18.0 | 11.0 | 11.0 | -7 |
| Animal Services | 0.0 | 0.0 | 0.0 | 1.0 | 1 |
| Home Grants | 8.7 | 8.7 | 8.0 | 8.0 | -0.7 |
| Library | 31 | 31 | 31 | 31 | 0 |
| Maude Cobb | 8 | 8 | 8 | 9 | 1 |
| Partners In Prevention | 4.65 | 4.65 | 4.65 | 4.80 | 0.15 |
| Partners In Prevention Grants | 1.35 | 1.35 | 1.35 | 1.20 | -0.15 |
| Total | 74.0 | 74.0 | 70.0 | 72.0 | -2.0 |

| DEVELOPMENT SERVICES | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|-----------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Planning and Zoning | 4 | 4 | 4 | 4 | 0 |
| Building Inspection | 9 | 9 | 7 | 7 | -2 |
| Engineering Services | 6 | 0 | 0 | 0 | 0 |
| Development Services Admin | 3 | 6 | 16 | 16 | 10 |
| Metropolitan Planning Org. | 2 | 2 | 2 | 2 | 0 |
| Total | 24.0 | 21 | 29 | 29 | 8 |

| FINANCIAL SERVICES | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|---------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Finance | 7 | 7 | 8 | 7.75 | 0.75 |
| Purchasing | 2 | 2 | 2 | 2 | 0 |
| Total | 9 | 9 | 10 | 9.75 | 0.75 |

| FIRE DEPARTMENT | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year Over Year Change |
|------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Fire Suppression | 171 | 171 | 172 | 172 | 1 |
| Total | 171 | 171 | 172 | 172 | 1 |

| HUMAN RESOURCES | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Human Resources | 6.34 | 6.34 | 6.34 | 6.34 | 0 |
| Risk Management | 5.33 | 5.33 | 5.33 | 5.33 | 0 |
| Health/Clinic | 2 | 2 | 2 | 2 | 0 |
| Total | 13.67 | 13.67 | 13.67 | 13.67 | 0 |

| PARKS AND RECREATION | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|---------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Longview Recreation Association | 1 | 1 | 1 | 0 | -1 |
| Parks | 75 | 75 | 24 | 23.7 | -51.3 |
| Recreation | 0 | 0 | 32 | 33 | 33 |
| Total | 76 | 76 | 57 | 56.7 | -19 |

| POLICE DEPARTMENT | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Police Operations | 190 | 190 | 190 | 190 | 0 |
| Public Safety Communications | 33 | 33 | 33 | 33 | 0 |
| E911 Communications | 11 | 11 | 11 | 11 | 0 |
| Total | 234 | 234 | 234 | 234 | 0 |

| PUBLIC WORKS | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|-----------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Drainage | 23 | 23 | 23 | 24 | 1 |
| Fleet Services | 12.50 | 12.50 | 12.75 | 12.75 | 0.25 |
| Facility Services | 0 | 0 | 15.25 | 15.25 | 15.25 |
| Plant Automation | 4 | 4 | 4 | 4 | 0 |
| Public Works Administration | 4.30 | 4.30 | 4.55 | 4.55 | 0.25 |
| Public Works Engineering | 0 | 4 | 4 | 4 | 0 |
| Sanitation | 30.5 | 23.5 | 23.75 | 28.75 | 5.25 |
| Compost | 0 | 3 | 3 | 3 | 0 |
| Streets | 18 | 18 | 17 | 17 | -1 |
| Traffic Maintenance | 7 | 7 | 7 | 7 | 0 |
| Utility Services Division | 14 | 14 | 14 | 14.25 | 0.25 |
| Wastewater Collection | 22.5 | 22.5 | 22.5 | 22.5 | 0 |
| Wastewater Treatment | 23 | 23 | 23 | 23 | 0 |
| Water Distribution | 30.5 | 30.5 | 29.5 | 29.5 | -1.0 |
| Water Purification | 29.5 | 29.5 | 29.5 | 29.5 | 0 |
| Water Supply | 2.5 | 2.5 | 2.5 | 2.5 | 0 |
| Total | 221.3 | 221.3 | 235.3 | 241.55 | 20.25 |

| TOTALS | Actual FY 13-14 | Budget FY 14-15 | Year End Est. FY 14-15 | Budget FY 15-16 | Year over Year Change |
|------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------------------|
| Total All Departments | 875.0 | 872.0 | 875.0 | 884.17 | 12.2 |
| Total Full Time | 830.0 | 827.0 | 834.0 | 842.17 | 15.2 |
| Total Part Time | 45.0 | 45.0 | 41.0 | 42.0 | -3.0 |